MEETING

STATE OF CALIFORNIA

THE RECLAMATION BOARD

OPEN SESSION

THE RECLAMATION BOARD

3310 EL CAMINO AVENUE

ROOM 1140

SACRAMENTO, CALIFORNIA

FRIDAY, DECEMBER 7, 2007

9:37 A.M.

JAMES F. PETERS, CSR, RPR CERTIFIED SHORTHAND REPORTER LICENSE NUMBER 10063

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

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1	APPEARANCES		
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4	BOARD MEMBERS		
5	Mr. Benjamin Carter, President		
6	Mr. Butch Hodgkins, Vice President		
7	Ms. Lady Bug Doherty, Secretary		
8	Mr. John Brown		
9	Ms. Teri Rie		
10	Ms. Emma Suarez		
11			
12	STAFF		
13	Mr. Jay Punia, General Manager		
14	Mr. Eric Butler, Senior Engineer		
15	Mr. Scott Morgan, Legal Counsel		
16	Ms. Lorraine Pendlebury, Staff Assistant		
17			
18	ALSO PRESENT		
19	Ms. Virginia Cahill, Attorney General's Office		
20	Mr. Dennis O'Connor, Senate Natural Resources and Water Committee		
21	Mr. Scott Shapiro		
22	MI. SCOLL SHAPITO		
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PROCEEDINGS

- 2 PRESIDENT CARTER: Good morning, ladies and
- 3 gentlemen. Welcome to the State Reclamation Board
- 4 meeting.
- 5 Mr. Punia, would you please call the roll.
- 6 GENERAL MANAGER PUNIA: Jay Punia, General
- 7 Manager for the Reclamation Board.
- 8 Except Board Member Teri Rie, the rest of the
- 9 Board members are present.
- 10 And Board Member RoseMarie Burroughs.
- 11 PRESIDENT CARTER: Very good. Thank you.
- 12 Okay. At this time the Board will enter into
- 13 closed session, as agendized, to discuss litigation
- 14 (Natural Resources Defense Council versus Reclamation
- 15 Board; Case No. 06CS01228) pursuant to Government Code
- 16 Section 11126(e)(2)(A).
- 17 (Thereupon the Board recessed into
- 18 closed session at 9:11 a.m.)
- 19 (Thereupon the Board resumed open
- 20 session at 9:37 a.m.)
- 21 PRESIDENT CARTER: Good morning, ladies and
- 22 gentlemen. Welcome to the State Reclamation Board
- 23 meeting. This is a special meeting called by the Board.
- 24 Let the record show that the Board did meet in
- 25 closed session this morning beginning at 9 to discuss

1 litigation as agendized on the agenda published for today.

- 2 At this point we're on to Item 3, Approval of the
- 3 Agenda.
- 4 So the Chair will entertain a motion to approve
- 5 the agenda.
- 6 BOARD MEMBER SUAREZ: So moved.
- 7 BOARD MEMBER RIE: Second.
- 8 PRESIDENT CARTER: A motion and a second.
- 9 Is there any discussion?
- 10 All those in favor indicate by saying aye.
- 11 (Ayes.)
- 12 PRESIDENT CARTER: Opposed?
- 13 Okay. The motion carries.
- 14 I want to check -- can people -- this is not an
- 15 ideal setting for our meeting and it's actually a last
- 16 resort as a result of busy holiday schedules. But can
- 17 everyone hear us back there?
- 18 Good. Okay. We want to be sure that everyone
- 19 can hear.
- 20 And I also want to note that on the agenda -- on
- 21 the published agenda there was no item called "Public
- 22 Comment." Typically the Board has public comment listed
- 23 on its agenda. That particular item is for comment on
- 24 items that are not agendized for that particular meeting.
- 25 I do want to emphasize that we want anybody who wants to

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- 1 speak from the public on the agendized items for today,
- 2 they are welcome to address the Board. What we do ask is
- 3 that you indicate in some way -- and Lorraine has -- do we
- 4 have cards for people?
- 5 STAFF ASSISTANT PENDLEBURY: Out on the table.
- 6 PRESIDENT CARTER: If you do want to address the
- 7 Board, please -- if you do intend to speak to the Board,
- 8 please fill out one of those cards and we'll know to
- 9 recognize you. But there'll be ample opportunity. Just
- 10 get my attention if you want to address the Board.
- 11 What we're here today -- the primary purpose for
- 12 today and our plans are to go from now until approximately
- 13 11:30, at which point we will adjourn. And then we have
- 14 another meeting scheduled on the same topic for next
- 15 Friday, a week from today, scheduled at the Resources
- 16 Building in the Resources auditorium downtown, to consider
- 17 the same topics.
- 18 But our real objective today is to address the
- 19 Board's concerns and plans in terms of the transition as a
- 20 result of the legislation -- the new legislation that was
- 21 recently enacted.
- 22 I'm going to give kind of a brief overview of the
- 23 main concerns of the Board at this point and what we have
- 24 done so far in addressing those concerns and what we have
- 25 in process at this point.

1 So are there any questions about process for

- 2 today?
- 3 Okay. Again, anybody feel free to chime in. And
- 4 Butch -- myself and Butch have primarily been involved in
- 5 the discussions with the Department and other interested
- 6 parties, stakeholders, and whatnot. I'm going to ask
- 7 Butch to be sure and chime in and add if I forget
- 8 anything.
- 9 At this point, the Board's main concerns are the
- 10 impacts of the legislation on The Rec Board in the areas
- 11 of the evidentiary hearing process, ex parte
- 12 communications, and conflict of interest. We are in the
- 13 process of reviewing those implications, and I'll talk
- 14 more about that in a moment.
- 15 Also, we are interested in the implications of
- 16 the legislation in terms of our organization and staffing,
- 17 staffing for our existing needs, which are our historical
- 18 needs and duties and responsibilities; as well as the new
- 19 responsibilities or additions to our role but that have
- 20 been added as a result of the legislation.
- 21 Thirdly, we are -- and related to particularly
- 22 the second item is an MOA, or an agreement, between DWR
- 23 and the Central Valley Flood Protection Board that we're
- 24 in the process of negotiating, crafting, that is
- 25 consistent with the intent of the legislation. One of the

- 1 challenges in that particular task is really trying to
- 2 understand what the intent of the legislation was. And
- 3 obviously there's -- there are a lot of interpretations
- 4 with regard to what that intent was. And we are trying to
- 5 flesh that out, and this meeting is part of that process.
- 6 So we're soliciting input from the Department,
- 7 from the Board members, from the members of the
- 8 Legislature, members of the public in helping us interpret
- 9 that.
- 10 So those are the primary concerns of the Board
- 11 right now. That's kind of what's on our radar screen.
- 12 There are many other things that are around all of those
- 13 issues that are on the list, but we're really focusing on
- 14 those three items.
- 15 So far in terms of tackling those issues, we have
- 16 engage the assistance from the Secretary of Resources,
- 17 Kirk Miller, who is a Deputy Secretary and Legal Counsel
- 18 for the Resources Agency. And he is representing us from
- 19 a legal perspective on our negotiations with DWR in regard
- 20 to the memorandum of agreement. He's taking the lead on
- 21 that. He's, by no means, the only attorney that we're
- 22 talking to.
- We continue to talk with Scott Morgan, our Chief
- 24 Counsel to the Board. We also have engaged the services
- 25 of and assistance from the Attorney General's Office. And

- 1 Virginia Cahill, who is in the audience -- and for
- 2 everybody, if Board members have not met Virginia, they
- 3 ought to. And Virginia is a Deputy AG, and she's going to
- 4 be helping us understand and implement the changes that
- 5 are required in Rec Board processes and policies,
- 6 particularly in the areas of the evidentiary hearing
- 7 process, ex parte, conflict of interest, and several other
- 8 questions that keep coming up. I keep firing e-mails to
- 9 Virginia kind of one at a time saying, "This is a question
- 10 that's come up. Can we put this on the list?" and so
- 11 forth.
- 12 DEPUTY ATTORNEY GENERAL CAHILL: And I'm making a
- 13 list.
- 14 PRESIDENT CARTER: So, anyway, Virginia has been
- 15 very, very helpful and is joining us here today.
- Virginia will also continue on with the Board,
- 17 representing us as legal counsel, after the first of the
- 18 year. So essentially -- I mean Scott is our Chief Counsel
- 19 through the end of the year. And Virginia will continue
- 20 on in that capacity in the near term, primarily until we
- 21 get a firm memorandum of agreement between DWR -- we have
- 22 an understanding of exactly where we want to go in terms
- 23 of handling our legal, technical, and support help for the
- 24 Board.
- 25 So it's somewhat an open-ended agreement. We

1 know that we're probably going to rely on Virginia's help

- 2 through June, maybe a little lit longer. We'll see how
- 3 things go.
- 4 And we may -- one of the outcomes may be that we
- 5 decide that the long-term solution -- the best long-term
- 6 solution for the Board is to have a Deputy AG be the
- 7 permanent counsel for the Board.
- 8 Butch and I and Jay have had several meetings
- 9 with DWR to discuss the transition, to discuss the intent
- 10 of the legislation, to discuss cleanup legislation
- 11 language, and to discuss the MOA.
- 12 We have in fact a draft MOA that was prepared by
- 13 DWR that was given to the Board at the beginning of this
- 14 week, and we can talk a little bit more about that. I
- 15 don't want to get into the details of a lot of that,
- 16 because we are in negotiations with DWR. But I'm very
- 17 interested in -- Butch and I are both very interested in
- 18 soliciting feedback from all of you to give us guidance on
- 19 where you'd like us to head in terms of those
- 20 negotiations.
- 21 We've met with the Secretary of Resources and his
- 22 executive staff, articulating essentially where we're
- 23 headed. And we've met with some members of the
- 24 legislative staff and would like to meet with more, again
- 25 to get their perspective on the intent of the legislation

- 1 and help us navigate the implementation of this.
- 2 So that's kind of concerns and what we have done
- 3 so far.
- 4 Any questions?
- 5 Anything to add, Butch?
- 6 VICE-PRESIDENT HODGKINS: Well, I think it might
- 7 be appropriate to add that I think one of our objectives
- 8 and DWR's objectives is trying to minimize the potential
- 9 impacts on the early implementation project. And we're
- 10 looking for a means to be able to move forward with those
- 11 projects after the first of the year.
- I can't say that we're absolutely certain we have
- 13 it, but we're working hard to try to find a way that makes
- 14 sense doing that.
- 15 PRESIDENT CARTER: Okay. Any other questions?
- Okay. With that, what I'd like to do is maybe
- 17 ask Virginia -- would you like me to call you Virginia or
- 18 Ginny?
- 19 DEPUTY ATTORNEY GENERAL CAHILL: Ginny.
- 20 PRESIDENT CARTER: Ginny.
- 21 We've had several discussions in terms of -- from
- 22 the standpoint of the legislation what the term
- 23 "independence," or how the Board should act independently
- 24 of DWR, is. And so what I'd like to do is maybe ask
- 25 Virginia and/or Scott to kind of give their perspective

1 on -- or their initial thoughts on that, if they would.

- DEPUTY ATTORNEY GENERAL CAHILL: Well, an early
- 3 version of the bill had said that they would become a
- 4 separate agency, and that was amended out. So I think
- 5 "independent" means a certain amount of control. The
- 6 legislation talks about transferring funding and positions
- 7 to the new Central Valley Flood Protection Board. So I
- 8 don't think necessarily --
- 9 PRESIDENT CARTER: Virginia, apparently we're not
- 10 picking you up too much on the system.
- 11 DEPUTY ATTORNEY GENERAL CAHILL: Do you have a
- 12 microphone?
- 13 You know, I hate to be answering this when I have
- 14 a legislative representative sitting next to me who might
- 15 better be able. And I hope you do ask him what he thinks
- 16 the Legislature had in mind.
- 17 I don't think "independent" necessarily means a
- 18 new agency. And I'm not at all sure you want to go there.
- 19 There's a lot of advantage of staying under the DWR
- 20 umbrella in terms of having personnel matters and
- 21 trainings and -- all of the things that an independent
- 22 agency has to do for itself, a lot of that you really
- 23 probably don't want to have to do for yourself.
- 24 But I think the provision that says there will be
- 25 positions and funding transferred to the Board indicates

1 that there was an intent that there be a certain amount of

- 2 control by the Board directly over those positions and
- 3 that funding.
- 4 I don't think we know yet quite -- exactly what
- 5 all of this means. And so I don't want to wade in too far
- 6 yet. I actually would be interested in what the
- 7 legislative perspective was and what DWR's perspective is.
- 8 PRESIDENT CARTER: Scott, did you want to --
- 9 STAFF COUNSEL MORGAN: I had been trying to avoid
- 10 putting too much on the record of what I think this means,
- 11 because you'll be having a separate counsel starting in
- 12 January, and the last thing I want is competing opinions.
- 13 I've been happy to share stuff with Virginia and I'll
- 14 continue to do so. Basically if I see anything that I'm
- 15 concerned about that isn't being addressed, you know, I'd
- 16 raise that through back channels.
- 17 But I do agree in principle with, you know, what
- 18 you just heard, that it's -- for a small group like The
- 19 Reclamation Board, it would be an unbelievably awkward
- 20 thing to create a brand new, agency completely separate,
- 21 with it's own accounting branch, its own contracting
- 22 surfaces, its own everything else. And it's certainly
- 23 nothing in the statute that seemed to envision that. They
- 24 didn't imagine that it was going to be that much work, or
- 25 I think they would have -- well, I would like to hope that

- 1 they would have addressed that. And since there was
- 2 nothing in there, I think it might be fair to assume that
- 3 that wasn't what was on their mind.
- 4 But, again, we have someone from the Legislature
- 5 here. We could just ask them. Although, I do note that
- 6 there were different legislative histories in the Senate
- 7 and the Assembly, so I guess it depends on which branch
- 8 we're talking to what story we're going to get.
- 9 PRESIDENT CARTER: Mr. O'Connor.
- 10 MR. O'CONNOR: Well, it's always challenging
- 11 to --
- 12 PRESIDENT CARTER: Could you, just for the
- 13 record --
- 14 MR. O'CONNOR: Oh. Dennis O'Connor, Senate
- 15 Natural Resources and Water Committee.
- 16 It's always challenging to try and encapsulate
- 17 what the Legislature intends when it does something,
- 18 because there are 88 different opinions in the Assembly
- 19 and 40 different opinions in the Senate. And, you know,
- 20 folks vote for a bill for a variety of reasons. Sometimes
- 21 they're for the same reasons, sometimes they're not.
- That said, the key bill that you seem to be
- 23 focusing on right now was SB 17 by Senator Florez. That
- 24 bill when it was introduced did envision The Rec Board
- 25 being a completely independent and autonomous

- 1 organization, something akin as far as bureaucratic
- 2 structure to like the Transportation Commission, which is
- 3 completely independent of the Department of Water
- 4 Resources. It's not a part of the -- I mean Department of
- 5 Transportation. It's not a part of CalTrans. It's a
- 6 completely autonomous organization. But they do contract
- 7 with CalTrans for personnel services, accounting services,
- 8 those sorts of things.
- 9 For a variety of reasons, the bill was amended as
- 10 it was going through the process to -- instead of making
- 11 it a completely independent and autonomous organization
- 12 separate from DWR, to make it within DWR but operating
- 13 independently. My sense was that that was largely to deal
- 14 with the sort of administrative bureaucratic kinds of
- 15 issues, to make that easier. But that from a duties and
- 16 responsibilities perspective, that the various authors and
- 17 members were intending that The Rec Board still for all
- 18 intents and purposes be an independent and autonomous
- 19 organization.
- 20 So while for processing, you know, merit raise
- 21 increases or something like that, DWR would continue to do
- 22 those sorts of things, if it was a question of who The Rec
- 23 Board determines that they want to hire for a particular
- 24 position, it would clearly be the Board's determination,
- 25 and DWR's Personnel Office would not have any sort of veto

1 or response, you know, beyond the regular bureaucratic

- 2 processes and such.
- 3 And I will say that, you know, one issue that has
- 4 come up already given that this is going to be a rather
- 5 challenging budget year and such, is so how many positions
- 6 and that sort of stuff. I think different people will
- 7 have different opinions on how many positions the new
- 8 Board is going to require, whether it's just that list
- 9 that's on your current letterhead or if it's expanded or
- 10 something. I think that that's going to be subject to a
- 11 lot of discussion through the budget process, that that's
- 12 really where we have the right kinds of folks with the
- 13 right kinds of expertise to look at anticipated workload
- 14 changes and those sorts of things and what's the right
- 15 skill set necessary to do those kinds of work.
- 16 So, anyway, I, again -- so from at least my sense
- 17 of the perspective of the different members who opined on
- 18 this, was that they did want the Board to operate as if it
- 19 were independent and autonomous, but within sort of the
- 20 bureaucratic structure of DWR to take care of things like
- 21 personnel changes, that sort of stuff.
- 22 BOARD MEMBER RIE: Can I ask a question?
- 23 What about the budget? Currently The Rec Board
- 24 has no control over its own budget. All of the budgetary
- 25 decisions are made by DWR.

- 1 MR. O'CONNOR: Right. That's going to be a
- 2 challenge. And different folks have different ideas of
- 3 how we would structure it so that -- within the budget
- 4 structure to allow the Board to make its own budgetary
- 5 decisions. One idea -- and I don't know if this will have
- 6 any traction or not -- would be to give -- would be to
- 7 create essentially a line item in the budget for The
- 8 Reclamation Board, with control language saying that the
- 9 Board would, you know, make the decisions on that sort of
- 10 stuff. That's one mechanism one might use. There are
- 11 other ways that one might go about it. That's going to be
- 12 a challenge, because it does not make sense -- if the
- 13 Legislature wants you to operate independent of the
- 14 Department, then the Department shouldn't have any say
- 15 over how you choose to spend, say, your contracting
- 16 dollars.
- 17 BOARD MEMBER RIE: And that's another thing. We
- 18 don't currently have the ability to contract with
- 19 consultants for technical expertise. So would the
- 20 legislative --
- 21 MR. O'CONNOR: I don't think that there's
- 22 anything in -- I think you do have the ability to contract
- 23 under current law and I do think that you have -- and
- 24 nothing in SB 17 would change that. The constraints are
- 25 probably coming from the budget side as opposed to the

- 1 authority of the Board to contract. I'd have to double
- 2 check that. But I'm reasonably certain that you do have
- 3 the authority to contract.
- 4 BOARD MEMBER RIE: I think you're right. I think
- 5 it is coming from the budget side. There is no budget if
- 6 we need to contract with an consultant for expertise --
- 7 MR. O'CONNOR: Right.
- 8 BOARD MEMBER RIE: -- that we have control over.
- 9 MR. O'CONNOR: Right. I suspect that the Budget
- 10 subcommittee are going to spend a lot of time on these
- 11 kinds of issues in trying to figure out technically how it
- 12 works -- how it will work. And, you know -- I probably
- 13 shouldn't say this on the record. But we're probably not
- 14 going to get it exactly right the first time. You know,
- 15 we're going to -- this is going, you know -- it's a little
- 16 cavalier to say this, but we are kind of making this up as
- 17 we go. We haven't done this before. We've suddenly given
- 18 the Board tremendous authorities and responsibilities over
- 19 land-use decisions, for example. Never been clearly a
- 20 part of the mandate. There's been different opinions, but
- 21 it's never been resolved in the courts or anything like
- 22 that, to my knowledge.
- 23 And there's additional responsibilities on cities
- 24 and counties for land-use that they're going to need to
- 25 get the Board's approvals on. So there's a whole lot of

- 1 stuff that just hasn't been done before.
- 2 And I think the key message that I'd like to send
- 3 is that -- at least from Senator Steinberg's perspective,
- 4 who's going to be the ex officio from the Senate on this
- 5 thing -- is that the bottom line is that we want it to
- 6 work. And if the impediment is inartful crafting of the
- 7 statutes, then we'll fix that. If it's some sort of a
- 8 bureaucratic conflict, you know, maybe the SAM manual just
- 9 never anticipated this kind of a thing, then we'll work on
- 10 that. We want to give you guys the tools necessary to be
- 11 successful, because sort of the whole logic structure of
- 12 all of those bills was that the Board would be sort of the
- 13 quality control agent to make sure that everybody's doing
- 14 what it is that they're supposed to do. Well, in order to
- 15 have effective quality control, then you need to have the
- 16 right sorts of authorities and such and the right
- 17 resources to be successful at that.
- 18 And so any time there's a package of bills as
- 19 large as this, there will be some drafting errors and
- 20 such. And the staff are putting together our list. I'm
- 21 sure you guys are putting together your list. I know the
- 22 Department's the putting together its list of things that
- 23 it would like to see changed.
- I would sort of sort things into three kinds of
- 25 categories. One are the obvious drafting errors. We've

1 got the reference to the code section wrong. There's no

- 2 question that that's, you know, sort of technical -- true
- 3 technical cleanup.
- 4 There are those issues where everyone agrees that
- 5 there's a problem that needs to be fixed but there's
- 6 differences of opinion on the exact right way to fix this
- 7 stuff. And that might be things like -- there's still
- 8 ongoing discussions on, as you mentioned, the ex parte
- 9 stuff or the evidentiary hearings. I think there is a
- 10 general agreement that, you know, language in those areas
- 11 need to be tweaked. I think there's probably going to be
- 12 for some time some differences of opinion on the exact
- 13 right way to do that.
- 14 And then there are going to be things where one
- 15 group thinks that this a technical fix and another group
- 16 says, "No, we did this on purpose." And I'm not straight
- 17 in my mind what all the different issues are in each of
- 18 those different categories. I think we're all going to be
- 19 sort of working through all of that stuff. But, again, I
- 20 think the big message is -- at least from Senator
- 21 Steinberg's perspective, is at the end of the day we want
- 22 the stuff to work.
- 23 PRESIDENT CARTER: Mr. Brown.
- 24 BOARD MEMBER BROWN: Thank you, Mr. Chairman.
- 25 John Brown.

1 There is some transition history along these

- 2 lines. And I believe Ms. Cahill is familiar with it. The
- 3 Porter-Cologne Act back in 1967 set up a transition
- 4 similar to that for the State Water Resources Control
- 5 Board from the Department of Water Resources. And it was
- 6 good transition, because we found out later that the
- 7 Department of Water Resources was a party, like other
- 8 parties that would come before the Water Board, that their
- 9 evidence had to be heard and compared.
- 10 What I would visualize and hope that might happen
- 11 here would be kind of a strategic plan to where --
- 12 ultimately that there would be a full separation between
- 13 the Department of Water Resources and this Board. And
- 14 then we can take several years to achieve that. But I
- 15 think that a planning process similar to the
- 16 Porter-Cologne Act might be something we could consider in
- 17 drafting a master plan, so to speak, for this Board to
- 18 achieve that purpose.
- MR. O'CONNOR: Probably makes sense.
- 20 PRESIDENT CARTER: Okay. Any other questions of
- 21 Mr. O'Connor?
- Yes.
- VICE-PRESIDENT HODGKINS: Butch Hodgkins.
- Dennis, the separate line item in the budget, who
- 25 says -- maybe that's the wrong word -- whether it's a

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- 1 separate line item or not? Where does that -- where is
- 2 that determination made? Is it the Department of Finance?
- 3 MR. O'CONNOR: There's two sets of -- when we
- 4 talk about the budget, we're really talking -- we tend to
- 5 think of it as a single document, and there's really two
- 6 main documents that we talk about. One is the Governor's
- 7 budget, which lays out what the Governor proposes to do.
- 8 And the format and style of that document, while based on,
- 9 you know, the real technical budget stuff, is in part a
- 10 policy document, and different Governors over the years
- 11 have chosen to reveal different levels of detail, that
- 12 sort of stuff. That's not a controlling document.
- 13 The real document, the real controlling document
- 14 is the budget bill itself, which is introduced
- 15 simultaneously in both houses, that both houses work
- 16 through it, and it is like any other bill, it's amended
- 17 and goes through the process.
- 18 So it's through that legislative process where
- 19 the decision on how from a legal and controlling
- 20 perspective of the budget those decisions are made. So if
- 21 the legis -- there's a number of different ways that one
- 22 might do this. And it's been a long time since I've done
- 23 sort of technical budget work, so I'm probably not the
- 24 exact right person to talk to. But there's a number of
- 25 different approaches that one might use within the

1 appropriations for the Department to make clear that some

- 2 slug of bucks, to use a technical budgeting term, to
- 3 ensure that some amount of funds are under the direct
- 4 authority of the Board. There are mechanisms for doing
- 5 that.
- 6 It could be control language. It could be a
- 7 separate appropriation. There are processes for setting
- 8 up new programs, new -- I mean there's a variety of
- 9 different technical things. And it would clearly be in
- 10 negotiation with the Department of Finance and it will
- 11 probably consume the time of the technical budget folks
- 12 for some period of time. But there are a number of
- 13 different mechanisms, and I'm not -- you know, I
- 14 don't -- I would defer to the Budget committees on how
- 15 they would best want to do that.
- 16 From the Policy Committee staff perspective, we
- 17 let our colleagues in the Budget Committee know what
- 18 policy outcome we would like. And then we let them figure
- 19 out, you know, technically the best way to do that.
- 20 VICE-PRESIDENT HODGKINS: Okay. Thank you.
- 21 PRESIDENT CARTER: Is it realistic to expect that
- 22 for the '08-'09 budget cycle that we're going through
- 23 right now that something might happen in that regard or
- 24 would we be looking a year later?
- MR. O'CONNOR: No, I would suspect -- okay. So

1 the budget bills will be introduced, you know, the first

- 2 week or so in January and they will go through the regular
- 3 legislative process. And, you know, who knows when this
- 4 budget is going to ultimately be signed. But, yeah, I
- 5 would suspect that -- it certainly will be -- I will be
- 6 strongly encouraging my colleagues in the Budget Committee
- 7 to help make that happen, you know. The members
- 8 themselves get to decide what does and doesn't happen. We
- 9 get to offer our opinion and they get to, you know, do
- 10 what they think is best. But that would be my strong
- 11 recommendation.
- 12 BOARD MEMBER BROWN: Can we submit that budget
- 13 direct or does it have to go through the Department of
- 14 Water Resources?
- 15 PRESIDENT CARTER: Our existing -- right now it
- 16 goes through the Department of Water Resources.
- 17 BOARD MEMBER BROWN: Well, with the new
- 18 legislation.
- 19 PRESIDENT CARTER: For this budgeting cycle, it's
- 20 probably still going to go through DWR.
- 21 GENERAL MANAGER PUNIA: I think maybe for Dennis'
- 22 information, we are putting a budget change proposal for
- 23 '08-'09 and requesting that it should be tackled as a
- 24 finance letter so that it can be entertained for this
- 25 fiscal year.

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1 MR. O'CONNOR: That would have been my suspicion.
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- 2 I've spent many years working in budget offices, and so --
- 3 GENERAL MANAGER PUNIA: Yeah. So, any help you
- 4 can provide, I think it -- if it can be a line item
- 5 separate than DWR, I think that may --
- 6 MR. O'CONNOR: Yeah, it would either be -- I mean
- 7 like I said, there are a number of different mechanisms,
- 8 and I don't know exactly what mechanism the budget gurus
- 9 are going to pick. And I would defer to their expertise.
- 10 But just know that there are a number of different
- 11 approaches that one might use. And I would suspect that
- 12 the Department might have a slightly different perspective
- 13 on what the desirable approach might be. And I
- 14 would -- like many things as we go through this transition
- 15 period, the Board is likely to have one perspective on
- 16 what the appropriate approach is, the Department's likely
- 17 to have a different one, and the Legislature and the
- 18 various other stakeholders may have, you know, a whole lot
- 19 of other ones, that it's just -- you know, we're just
- 20 going to have to sort of hang together for awhile and know
- 21 that there's going to be some bumps in the road and we're
- 22 probably not going to get everything worked out perfect
- 23 the first time.
- 24 But, you know, as the new institution evolves,
- 25 then we'll just try and -- you know, again, bottom line is

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- 1 we want it to work.
- 2 PRESIDENT CARTER: Emma.
- BOARD MEMBER SUAREZ: I have a question.
- 4 Dennis, good seeing you again. I didn't
- 5 recognize you with your new look.
- I have actually a question and a suggestion, if I
- 7 may. I guess my question for your boss -- and Assemblyman
- 8 Wolk from the Assembly side will be joining us starting in
- 9 January.
- 10 MR. O'CONNOR: Right.
- 11 BOARD MEMBER SUAREZ: I think I would -- I would
- 12 be interested in hearing what your thoughts are in terms
- 13 of what their expectations are as they come and join the
- 14 Board, how we can help that transition for them better.
- 15 And so that's one issue.
- And then my suggestion also would be -- and I
- 17 appreciate you coming here today. We have a couple of
- 18 folks in the audience that have expressed some concern
- 19 about their transition. They're looking at projects
- 20 starting next year, early in the year. They're not sure
- 21 whether the world ends starting January 1st or what
- 22 happens.
- 23 So I think it would be great if you can sit and
- 24 stick around and listen to some of those concerns so you
- 25 have some perspective of --

1 MR. O'CONNOR: Unfortunately, I do have some time

- 2 constraints that I'm operating under.
- 3 But, you know, for those in the audience that
- 4 want to ensure that the Legislature is informed, you
- 5 people know that I'm probably one of the more accessible
- 6 staff members in the Legislature. And, you know, we're
- 7 always willing to talk and listen and try to accommodate
- 8 everyone's issues in an appropriate way.
- 9 As far as what the expectations are from Assembly
- 10 Member Wolk, I have no idea.
- 11 Again, Senator Steinberg's real concern is he
- 12 represents the Senate district that probably is most at
- 13 risk for catastrophic flooding in a mechanism that, you
- 14 know, in a worst-case scenario could have profound
- 15 implications on the state and region's economy, not to
- 16 mention the loss of life issues and those things. So he
- 17 very much has invested in wanting to make sure that the
- 18 transitions -- the changes that the Legislature has put in
- 19 place occur as quickly and as seamlessly as is possible.
- 20 And that's really sort of his main concern.
- 21 And so I don't know exactly what it is that he's
- 22 going to want to see the Board do or how it -- you know,
- 23 those kinds of -- how it conducts its business, how it
- 24 represents itself, how it approaches problem solving. I
- 25 don't know that he has any preconceived notions of what

- 1 he's looking for, so I don't know that I can be
- 2 particularly helpful on that.
- But, again, you know, we are going to sort of be
- 4 making this up as we go. And I think it was just really
- 5 more of one of the reasons why the Legislature was very
- 6 interested in ensuring that there was -- some legislative
- 7 involvement in the deliberations of the Board was at least
- 8 in part because when members of the Legislature either sit
- 9 on the board in either an official capacity or as an ex
- 10 officio capacity, there's a level of communication that
- 11 arises that doesn't always arise with other departments or
- 12 other organizations and such. And so it's really more
- 13 to -- so that the members are more aware or better aware
- 14 of what the organization is doing and how it's going about
- 15 doing it, so that if there are issues, policy issues or
- 16 something, we're aware of them -- they're aware of them
- 17 quickly and can respond in whatever appropriate manner
- 18 they see fit. I think with a transitional organization
- 19 like this I think that's probably going to be really
- 20 useful, because there's likely to be a number of
- 21 unintended consequences with the legislation, and the
- 22 implementation of that legislation, that having the
- 23 members weigh in quickly probably will help avoid
- 24 problems, you know.
- I don't know that there's -- I've not been given

- 1 any specific marching orders, for example, to cut -- you
- 2 know, to send any messages today. Whereas, for example,
- 3 the -- we sit on the Bay Delta Authority and there have
- 4 been a number of occasions where I've been given very
- 5 specific messages to deliver. We're not in that position
- 6 here. We're really just hear to help and try and help
- 7 everyone sort of think through the process, think through
- 8 how to make this work.
- 9 PRESIDENT CARTER: Teri. Ms. Rie.
- 10 BOARD MEMBER RIE: Traditionally, the staff for
- 11 The Rec Board has been very small because we've been under
- 12 the control of DWR. So they have really tried to limit
- 13 the amount of staff, and they have asked in the past that
- 14 we delegate most of the work responsibility and the review
- 15 responsibility to DWR staff, which they supervise and they
- 16 control.
- 17 With the new legislation, would you anticipate
- 18 that we should be requesting additional staff to handle
- 19 the additional responsibility, or would you anticipate
- 20 that the staff would stay small and that those
- 21 responsibilities would remain with DWR staff?
- MR. O'CONNOR: The Board is going to have to
- 23 start -- a couple things. One is that the workload's just
- 24 going to increase because we've now asked you to do a
- 25 whole lot more than what you've done in the past.

One of those things that is much more explicit, I

- 2 think, is that we're going to be asking you to review the
- 3 Department's work. Clearly you can't delegate to the
- 4 Department review of their own work. From a budget
- 5 perspective, how do you accommodate that and all that, you
- 6 know, that's a different -- you know. But clearly
- 7 resources sufficient to do that kind of stuff at the very
- 8 least seems appropriate. Again, clearly that's going
- 9 to -- how that gets worked out through the budget process,
- 10 you know, I don't know. But I do think that you could
- 11 make a very credible case that the workload is going to
- 12 increase in a way so that certainly not everything that
- 13 one would normally delegate to the Department could still
- 14 be delegated.
- 15 Again, you know, much of the -- throughout the
- 16 legislation, you will see the Department will propose and
- 17 the Board shall adopt, implying that the Board has some
- 18 review responsibilities of what the Department has done.
- 19 That will take some level of effort, not from the
- 20 Department, from -- you know, under the auspices of the
- 21 Board to do that. Whether it's a specific staff person
- 22 assigned to do that or whether it's opening it up for a
- 23 hearing or how you do that review, I think is open for
- 24 discussion.
- 25 But clearly you could not delegate to the

1 Department the responsibility to review its flood

- 2 management plan, for example.
- 3 BOARD MEMBER RIE: Now, we've had past meetings,
- 4 our public meetings where we've had discussions about
- 5 staffing. And the Board members have said, "Well, we need
- 6 to staff up. We need ten more engineers." And I don't
- 7 want to put you on the spot, but I'm sure that that
- 8 request has gotten back to the Department of Water
- 9 Resources and they've come back and said, "No, we're only
- 10 going to give you two." And since they control the budget
- 11 change request process, if we think we need ten, and then
- 12 they come back and they put the request in to the
- 13 Department of Finance for only two, how do we deal with
- 14 that? You know, we're sort of at a disadvantage here.
- 15 MR. O'CONNOR: Yeah, that is a challenge that I
- 16 don't know that the Legislature can explicitly help you
- 17 with. You know, you are a part of the Department of Water
- 18 Resources. And even if you were an independent
- 19 organization, the budget development process is, you know,
- 20 each department gets its baseline budget, goes through the
- 21 escalation processes, all that stuff, adjusts for whatever
- 22 changes, and then comes up with whatever their budget
- 23 change proposals might be and forwards that on then to the
- 24 Resources Agency, in this case, who does their own sort.
- 25 And one of the reasons why then Governor Reagan created

1 the agency structure in the first place was because he was

- 2 getting all these budget requests from all these different
- 3 departments, they were conflicting, and there was nobody
- 4 sort of sorting through that sort of stuff. So the agency
- 5 structure was developed in part to sort of be that
- 6 filtering level.
- 7 Now, I will say that if the Board were to -- and
- 8 I'm just sort of thinking out loud on this stuff. If the
- 9 Board were to formally adopt -- and so through that
- 10 process the Legislature doesn't hear what those things --
- 11 those are all confidential documents. You know, when I
- 12 was teaching the BCP writing class back when I was at
- 13 CalTrans, you know, a BCP doesn't exist until it's
- 14 reflected in the Governor's budget, you know. So I mean
- 15 that's sort of the operating rule.
- So the Legislature is unaware of whatever working
- 17 documents or whatever that -- or discussions generally
- 18 about how that budget is developed. So there's not
- 19 a -- in the traditional structure, there's no mechanism
- 20 for the Legislature to know what it is that you really
- 21 wanted, and then be able to sort of work around the
- 22 process.
- 23 The only thing that I can think of that would
- 24 be -- I don't even -- I probably shouldn't even say
- 25 anything more. I mean that's just going to be a

1 challenge. I would talk to your counsel about what your

- 2 options might be for dealing with that specific
- 3 bureaucratic process.
- 4 BOARD MEMBER BROWN: What if we just submitted
- 5 our budget directly -- made out our budget and submitted
- 6 it directly to the Secretary of Resources, like DWR does?
- 7 MR. O'CONNOR: You know, that's something that,
- 8 again, I think that, you know, you all within the
- 9 administrative family is going to have to figure out how
- 10 to do that. It's really not, you know -- if
- 11 somehow -- because you do run into confidentiality issues
- 12 and all that sort of stuff. And I don't know that it's
- 13 really appropriate for the Legislature to tell the
- 14 Executive Branch how it's to prepare its proposed budget.
- 15 You know, we just want it to be right and all
- 16 that. And the process is set up so that when the budget
- 17 is heard in the Legislature, we can ask all kinds of
- 18 interesting questions like: "We've given you all this
- 19 work to do. You've only asked for two positions. That
- 20 doesn't seem to match up with our workload estimates.
- 21 What's your response?" I mean we can do stuff like that.
- 22 But as far as sort of helping you think through how to --
- 23 how the Executive Branch ought to work through this, I
- 24 don't know that that's really appropriate for -- I mean I
- 25 may have ideas, but I'd probably ought to keep them to

- 1 myself, at least on the record.
- 2 SECRETARY DOHERTY: So then does someone from
- 3 this group have to sit with the Department of Water
- 4 Resources and request to look at the section of budget
- 5 that would apply to us?
- 6 MR. O'CONNOR: Well, typically in the budget
- 7 process when it gets to the Legislature, when we hear the
- 8 budget, the Budget subcommittees will ask who they think
- 9 is appropriate to come and testify on the particular
- 10 budget issues on the agenda.
- I would suspect that when we get to -- when the
- 12 Senate Budget Sub too gets to these budget issues, that
- 13 the committee's staff will invite the Chair of the Board
- 14 to come and be part of that panel -- that hearing. You
- 15 know, again I have to defer to my colleagues in the Budget
- 16 Committee to make those calls. But it would be -- it
- 17 would be typical, you know. When the Attorney General's
- 18 budget comes up, the Attorney General comes and is
- 19 available for questions. So I mean it is that kind of
- 20 level of discussion. You know, the Secretary of Resources
- 21 comes and talks about the Secretary's budget. You know,
- 22 typically the principals are there. They may bring an
- 23 army of technical support, which is always wise, but -- so
- 24 I would suspect that your Chair will have some role in the
- 25 budget process and will be asked questions and such. And

- 1 I suspect that, you know, the key focus for the Budget
- 2 Subcommittee is to get this transitional budget, you know,
- 3 the right size and the right classifications, the right
- 4 amount of contracting authority, and the right amount of
- 5 autonomy.
- 6 How that gets worked out again is really -- you
- 7 know, we're going to have to sort of work through all that
- 8 stuff.
- 9 PRESIDENT CARTER: If I can, I'd like to maybe
- 10 switch gears, because I know Mr. O'Connor's time is a
- 11 little limited here.
- 12 I wanted to get a flavor from you in terms of
- 13 our -- one of the issues that -- or one of the challenges
- 14 I mentioned is the evidentiary hearing process. And as
- 15 I'm sure you're aware, the legislation says that we are to
- 16 conduct evidentiary hearings for any permit that comes
- 17 before the Board. This Board approves or considers 200,
- 18 plus or minus, permits a year, of which a very small
- 19 percentage of those actually historically have come before
- 20 the Board because they are -- the Board has either
- 21 delegated the authority to the General Manager to approve,
- 22 kind of routine encroachment applications, relatively
- 23 minor things.
- 24 A concern the Board has is that if we were to
- 25 bring everything before the Board, we would have a logjam.

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1 Was that in fact the intent of the Legislature

- 2 or --
- 3 MR. O'CONNOR: It was certainly not the intent of
- 4 the Legislature that there be a logjam before the Board.
- 5 This is one of those issues where I think goes
- 6 into that second bucket where it's -- everyone agrees that
- 7 there's an issue there that needs to be resolved, but
- 8 there may be different opinions on the exact right way to
- 9 do it.
- 10 Speaking for our committee, we would be
- 11 interested in whatever opinions you all have on what the
- 12 proper way of resolving that is, as we're interested in
- 13 how, you know, the greater flood community believes that
- 14 it needs to be done. I mean it's a -- you know, we are
- 15 interested in the appropriate level of review with the
- 16 appropriate record established for each of those
- 17 decisions. How you determine what's appropriate is going
- 18 to be the hard part.
- 19 But I think -- I mean I think there's a solution.
- 20 The various ideas that I've heard bouncing around, I think
- 21 many of them, you know, warrant exploring. And the good
- 22 news is is that this is the kind of an issue that the
- 23 legislative process is actually well suited to resolve.
- 24 BOARD MEMBER BROWN: Mr. Chairman?
- 25 PRESIDENT CARTER: Yes.

1 BOARD MEMBER BROWN: Dennis, for your evaluation,

- 2 I considered many of those would be on a consent calendar
- 3 unless there was an objection by a member of the audience.
- 4 Then it would be up to the Board to determine if an
- 5 objection was serious enough to hold hearings on or not.
- 6 MR. O'CONNOR: Yeah, I would suspect that some --
- 7 I mean, you know, the State Water Board has a fairly
- 8 extensive consent calendar and such, you know. I'm not
- 9 sure that -- I don't know that the law needs to be
- 10 clarified to go down that path should that be the path
- 11 that you want to go. You know, it really sort just -- I
- 12 think the approach that I would suggest is to try and
- 13 figure out what the ideal approach would be and then see
- 14 if we need to make any adjustments to the law to
- 15 accommodate that.
- 16 BOARD MEMBER BROWN: Okay.
- 17 BOARD MEMBER RIE: And I agree with you. You
- 18 know, most local cities and counties, the Board makes
- 19 every decision, votes on every decision. And the consent
- 20 calendar is hundreds of items long, and they approve it in
- 21 two seconds.
- BOARD MEMBER BROWN: The public process provides
- 23 a means, if somebody does object, to go ahead and have the
- 24 opportunity to do so.
- BOARD MEMBER RIE: Absolutely.

1 PRESIDENT CARTER: Mr. O'Connor, could you give

- 2 us a feeling for -- you talked about the three categories
- 3 of discussions in terms of legislative fixes. For the
- 4 category 1 where -- the technical drafting errors, I think
- 5 you called them -- are those changes potentially -- can
- 6 they potentially occur before the end of the year or are
- 7 they going to happen in the new session and how long might
- 8 that take?
- 9 MR. O'CONNOR: Okay. So the typical process is
- 10 that for the noncontroversial technical sorts of things we
- 11 have what we refer to as committee bills that are, by
- 12 definition, noncontroversial technical fixes to the law.
- 13 And those things go through the process fairly quickly,
- 14 but they will become law January 1 of '09 under the
- 15 typical process.
- 16 It's rarely done but technically possible to make
- 17 a committee bill an urgency measure, which then, you know,
- 18 shortens the time -- I forget the exact time. I think
- 19 it's like 60 days from chaptering or something like that.
- 20 A much shorter period of time. You don't have to wait
- 21 until January. But it raises the vote threshold. But,
- 22 again, if they're truly technical amendments, then there's
- 23 really not much of a problem in, you know, meeting both
- 24 thresholds as such.
- I think that as we sort through the different

- 1 issues, one of the things that we have to figure out is
- 2 what's the best legislative strategy for getting all these
- 3 things done, which things have to happen right away, which
- 4 things don't have to happen right away, can wait until the
- 5 following year. There's a lot of -- I know just speaking
- 6 for the Senate staff, we're just now starting to sort
- 7 through our take on what those sorts of things are.
- 8 Nothing will be done before January 1 of this
- 9 year -- this upcoming year. So I mean it's, you know --
- 10 we passed a lot of words, and it takes awhile to sort of
- 11 sort through all those words to see where the inadvertent
- 12 errors might be and which ones are critical, we have to
- 13 fix right away, and which ones are okay, you know, if we
- 14 don't get to it till next year, it's okay.
- 15 PRESIDENT CARTER: Are there any other questions
- 16 for Mr. O'Connor?
- MR. O'CONNOR: Great.
- 18 PRESIDENT CARTER: Thank you.
- MR. O'CONNOR: Well, thank you.
- 20 And, you know, again, Senator Steinberg just
- 21 really wants this to work. So anything we can do to help
- 22 you be more successful -- in being successful, please feel
- 23 free to contact us.
- 24 PRESIDENT CARTER: Okay. Thank you very much for
- 25 coming to join us.

- 1 VICE-PRESIDENT HODGKINS: Great job.
- 2 PRESIDENT CARTER: Okay. At this point -- let's
- 3 see, I wanted to kind of brief the Board on the initial
- 4 thoughts on where we're headed in terms of structure for
- 5 the Central Valley Flood Protection Board. It goes to a
- 6 lot of discussions we've already had in terms of staffing,
- 7 independence, and so forth. And so I just wanted to
- 8 generally tell the Board kind of where we're headed, our
- 9 perspective, and get your feedback in terms of whether or
- 10 not that's the right direction.
- 11 To date, we have been trying to interpret this
- 12 concept of independence and what that means. We have
- 13 looked at the direct staff that supports the Board today
- 14 and then the -- what I'll call indirect staff, which are
- 15 essentially folks within DWR that support The Rec Board at
- 16 various levels of effort. Some of those are a hundred
- 17 percent of the time, some of them are a portion of their
- 18 time. And so we've been looking at those pieces of the
- 19 organization.
- 20 The general concept that we're -- that's kind of
- 21 driving this is that we feel that for functions that are
- 22 supporting the Board in the form of kind of technical
- 23 review or policy making, the Board should have more direct
- 24 control over those; the functions that are not central to
- 25 those things like the personnel, human resources, IT

1 support -- I mean there's a long list -- those would be as

- 2 appropriate to remain in the current situation where DWR
- 3 is providing that support to the Board. It doesn't make
- 4 sense to create another bureaucracy, as we discussed
- 5 earlier, to do a lot of those support functions.
- 6 So the challenge and the discussions that we've
- 7 had with DWR and amongst ourselves is trying to figure out
- 8 what are the functions that support us in helping us
- 9 decide, consider, establish policy, and review the
- 10 technical aspects of our responsibilities.
- Now, I have to say -- I have to confess that we
- 12 have most recently kind of regrouped from that a little
- 13 bit from the standpoint that we're really trying to
- 14 understand and we're looking back at what the
- 15 responsibilities are of the Board from more of a
- 16 zero-based approach, where we look back at the Water Code,
- 17 we look at the new legislation and the changes it makes to
- 18 the regulations in the Water Code and say, okay, these are
- 19 the functions that the Board provides, these are the
- 20 responsibilities, these are the deliverables that are
- 21 contemplated, both existing or historically as well as new
- 22 responsibilities. And given that set of responsibilities
- 23 and tasks, what kind of staff do we need? And how many of
- 24 those kinds of staff do we need? And so it's taking a
- 25 step back from what exists there today to support us, but

- 1 instead kind of what do we need -- what do we need to
- 2 accomplish and what do we need to accomplish our roles and
- 3 responsibilities as a board.
- 4 And then looking at what we do have today,
- 5 existing staff and indirect staff, and determining where
- 6 it fits and where it doesn't and what kinds of changes
- 7 need to be made, what level of control the Board would
- 8 like over those staff, whether it's an indirect supporting
- 9 or it's directly supporting.
- 10 And so we're -- we're kind of taking these two
- 11 approaches. I have to say it's been fairly complex and
- 12 one in terms of understanding what we have today and
- 13 understanding what we need and interpreting the new
- 14 responsibilities. But also kind of -- figuring out the
- 15 array of resources we need to accomplish that. We are, I
- 16 would say, near the beginning of that process of really
- 17 understanding that. We have a lot to learn and a long
- 18 ways to go before we really have a -- we will have a solid
- 19 proposal that we can bring to the Board for their
- 20 consideration.
- 21 But that's kind of -- that's our approach. I
- 22 wanted to get reaction from the Board, from the public in
- 23 terms of that.
- 24 BOARD MEMBER BROWN: I'll start it out, Mr.
- 25 Chairman.

1 Being an engineer, I like to see pictures and

- 2 graphs as much as we can. I think if we had pictorially
- 3 identified the task items and issues that confront this
- 4 Board, where those task items were being performed by
- 5 ourselves and DWR or a contract, I'd like to see them laid
- 6 out and a plan developed. And I don't know whether the
- 7 plan would be over five years or ten years or whatever,
- 8 but a plan that would develop that would ultimately
- 9 provide us complete independence with the Department of
- 10 Water Resources, which would give us maybe some cutoff
- 11 dates to see how many of the subject issues would still
- 12 make sense to leave with Department of Water Resources,
- 13 like the payroll, personnel or whatever; but,
- 14 nevertheless, a plan that would take us from where we are
- 15 today to complete independence, with the ability to make
- 16 adjustments in that as appropriate; and where we could at
- 17 least see visually and collectively all of the task items
- 18 that confront this Board and staff.
- 19 PRESIDENT CARTER: Good suggestion.
- 20 Mr. Brown, could you please kind of clarify your
- 21 definition of "complete independence". Would this
- 22 be -- are you defining complete independence as if you
- 23 could carve The Rec Board out of the DWR and it would
- 24 completely stand alone in all functions?
- 25 BOARD MEMBER BROWN: Yes. I think that would be

1 a considered goal, but not necessarily one that would be

- 2 adopted by this Board. And it would be over a timeline.
- 3 And as we progress, then the Board would have the ability,
- 4 and the public and the Legislature, to reflect on where
- 5 that cutoff may or should be; the ultimate being the
- 6 complete independence, but it may make more sense to
- 7 contain some of those task items with the Department as we
- 8 progress.
- 9 I don't know that you can make all those
- 10 decisions today or within the next few months. But at
- 11 least you can lay it out on paper to see what it looks
- 12 like, and give the ability of public and Board members and
- 13 staff to provide input, if you can see it visually.
- 14 PRESIDENT CARTER: Okay.
- 15 BOARD MEMBER RIE: I don't know if you guys still
- 16 have this org chart. But when we were first appointed
- 17 back in 2005, DWR gave us an org chart and it was color
- 18 coded. There were the really dark shades of gray that
- 19 were -- and there were solid colors that were completely
- 20 100 percent support staff to the Rec Board. And then
- 21 there were the lighter shades of gray where they were
- 22 75-25 percent supportive of the Board. And then there was
- 23 the really light colors that were maybe 25 percent
- 24 supportive of the Board. So I'm wondering if you guys
- 25 still have those and you guys pulled those out in the

- 1 discussions.
- 2 PRESIDENT CARTER: We have that -- DWR's
- 3 organization has changed dramatically since 2005. They
- 4 have org charts. I think there's somebody that's got
- 5 great job security in generating org charts for DWR,
- 6 because they are always changing.
- 7 (Laughter.)
- 8 PRESIDENT CARTER: It's been the chart of the
- 9 week, quite honestly. However, we do have those. We have
- 10 looked at them. Some of them still have the shading, some
- 11 of them don't. But, by and large, with the help of Jay,
- 12 our staff, and DWR staff, are identifying kind of the
- 13 functions that are still in support at various levels of
- 14 effort for the Board.
- 15 And that was actually kind of our first approach,
- 16 was to look at the existing organization and say, okay, if
- 17 we're independent, theoretically we'd carve out these
- 18 pieces and they could directly report to The Rec Board.
- 19 And we looked at that and then we -- then the
- 20 discussions were around, well, what about the pieces of
- 21 the organization that are only partially in support of the
- 22 organization; how do we separate that and how do we -- how
- 23 does that work? And as we did that, and as we looked at
- 24 what our real responsibilities were, we're not convinced
- 25 that it makes sense to just make a wholesale cut and just

1 move pieces of the organization over and report directly

- 2 to The Rec Board.
- 3 I should put in one preface or one comment. In
- 4 all these discussions, from Day 1, the concept was to have
- 5 the employees -- was to have not a complete independent
- 6 organization but to have an organization that is supported
- 7 by DWR, particularly from the administrative support
- 8 functions; and that the people that are working for the
- 9 Rec Board are in fact DWR employees, but the control over
- 10 what they do is -- the direct line or the lines on the org
- 11 chart would come through The Rec Board as opposed to
- 12 through DWR management.
- 13 And the benefits of that are that the employees
- 14 of both -- that are responsible to The Rec Board as well
- 15 as to DWR have mobility, are part of a larger pool of
- 16 technical professional folks, and so they're -- we don't
- 17 impact their career possibilities, progression. And so
- 18 we've kind of always said that -- or we've kind of always
- 19 thought or approached this from the aspect of we are going
- 20 to be administratively within DWR but The Rec Board's
- 21 going to have more control over the resources that support
- 22 it.
- 23 And so folks will have -- will be issued badges
- 24 from DWR. I don't know whether they'd say Rec Board or
- 25 DWR. But they would get their pay checks -- payroll would

1 be administered through DWR. We would work with DWRs HR

- 2 to hire our people. We may hire DWR people. We may hire
- 3 CalTrans people. We may hire other folks within state
- 4 service. But still those people would remain a part of
- 5 the pool -- of the resources pool of folks.
- 6 So did I answer your question?
- 7 BOARD MEMBER RIE: Yeah. I think they probably
- 8 all want to stay and remain as DWR employees for the
- 9 mobility and the promotions and all that. But I think our
- 10 challenge right now is we don't want the people who are
- 11 writing permits and reviewing CEQA documents to all of a
- 12 sudden be pulled off their duties if we have a big permit
- 13 coming up, you know, January 20th and we have staff
- 14 working on those and then there's a big flood. You know,
- 15 I think we all want to help out in a flood situation. But
- 16 I think it becomes challenging for us to get our work done
- 17 when DWR controls that staff and they can just yank them
- 18 off the permit writing and send them out to fill sandbags.
- 19 PRESIDENT CARTER: Okay.
- Butch.
- 21 VICE-PRESIDENT HODGKINS: I think that's -- you
- 22 know, that's a really good comment.
- 23 Part of the challenge in all of this is DWR is
- 24 still in the process of reorganizing itself to deal with
- 25 this legislation and to put an organization in place

1 that's going to be able to move forward and make effective

- 2 expenditures of bond money for flood control. So, you
- 3 know, you're trying to figure out what we need to do,
- 4 they're trying to figure out what they need to do. And
- 5 they use -- they do some cross-matrix work where when they
- 6 have talent in a section that's normally doing this but
- 7 they can use -- they have a higher priority in another
- 8 area and these folks can do it, they do that. And I think
- 9 that makes a lot of sense. So it just gives you some
- 10 sense of the kind of challenge.
- 11 And I think, you know, just thinking -- while our
- 12 approach has been that these would always be DWR employees
- 13 for the reasons that you've said, I have to say that I
- 14 don't think Ben and I have been thinking about things like
- 15 what this might look like ten years down the road. I mean
- 16 then you have a plan of flood control adopted, you have a
- 17 lot of work done on implementing general plan changes that
- 18 would be -- so that may be worth at least thinking about a
- 19 little bit.
- 20 But I do think your point about the importance of
- 21 not trying to become a competitor with DWR in hiring
- 22 qualified people makes, you know, really good sense.
- 23 PRESIDENT CARTER: Mr. Punia.
- 24 GENERAL MANAGER PUNIA: I just wanted to
- 25 elaborate a little more what Ben told you so that we are

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- 1 all on the same page as far as the structure.
- The legal counsel we have made a decision based
- 3 upon the new legislation that we need an independent legal
- 4 counsel. And as a result Ms. Cahill is here. And there's
- 5 also a school of thought that we may need two legal
- 6 counsel, one for the Board and one for the staff. And we
- 7 are pursuing it through our budget change proposal there.
- 8 But for the time being we are just getting one separate
- 9 from DWR, an independent legal counsel.
- 10 And as far as the direct staff is concerned,
- 11 based upon the new legislation, there are additional
- 12 responsibilities coming to us, and we are trying to
- 13 augment our existing staff through the budget change
- 14 proposals. And the initial indication is that we may not
- 15 get it starting January 1st but we may most likely get it
- 16 July 2008, our augmentation to our existing direct staff.
- 17 Indirect staff, I think, as Ben indicated, that
- 18 we are envisioning that the indirect staff, which is
- 19 supporting The Rec Board function, will stay in DWR, but
- 20 we will have more say in the functioning of the staff who
- 21 are supporting us on the technical matters permits,
- 22 inspections, and project augments. So that's the way we
- 23 are working with DWR to reach a meeting of the minds as to
- 24 how that indirect staff will function that we have more
- 25 coordination and say in working with them.

- 1 And then the indirect staff supporting
- 2 administrative functions, personnel, budget, they will
- 3 remain as they are, supporting us on hiring and on
- 4 personnel matters. And we are -- as Ben mentioned, you
- 5 have been working with DWR to finalize that, at least move
- 6 ahead on the interim MOU. So that we will continue to
- 7 refine these things. But to keep us and stay us in
- 8 business, we will -- trying to execute this memorandum of
- 9 understanding that the Department of the Water
- 10 resources --
- 11 PRESIDENT CARTER: So, I guess -- John, you've
- 12 made a good suggestion in terms of getting the task items
- 13 issues, a list, spreadsheet, a picture of those test items
- 14 that are before the Board -- are responsible -- the
- 15 Board's responsible for and then a plan laid out to
- 16 achieve complete independence over some timeframe, perhaps
- 17 a long-term timeframe.
- 18 Our approach has not been to -- at this point to
- 19 try and achieve complete independence of the Department.
- 20 But there's no reason why we can't put that as a vision or
- 21 a goal at the end of the process and at any time, as you
- 22 suggest, stop that. I mean our near-term perspective --
- 23 and perhaps we haven't been looking or thinking long
- 24 enough term -- has been to try and establish an
- 25 organization within the DWR that we have direct control

1 over that is critical to our policy making and technical

- 2 responsibilities within DWR and have DWR still
- 3 approach -- still support us from the administrative
- 4 perspective. So that's our near-term approach.
- 5 And I guess, is there anybody that's extremely
- 6 uncomfortable with us proceeding that way?
- 7 BOARD MEMBER BROWN: No, that sounds fine. And
- 8 please don't misunderstand me in that, and my suggestion
- 9 to go ahead and develop a strategic plan or a master plan
- 10 for complete independence doesn't mean that I'm
- 11 recommending complete independence at all. It just means
- 12 that that's -- that that's a considered phase within our
- 13 operations, some day maybe. And it may never make sense
- 14 to have complete independence, particularly when you get
- 15 into payroll and some of the personnel issues and such.
- But I think that could be a considered goal that
- 17 could provide guidance. And most master plans like that
- 18 change many, many times; and as we develop more
- 19 information -- better information, then the master plan
- 20 would change. But at least that gives us a place to start
- 21 and something to change should it become appropriate.
- 22 PRESIDENT CARTER: Okay.
- 23 VICE-PRESIDENT HODGKINS: And it also would be
- 24 helpful in the discussion that you heard Dennis talk about
- 25 between the Legislature, the administration, DWR, and the

1 Rec Board in figuring out how we make this all work, to

- 2 have something like that on the table if it can be done.
- 3 But I do think that we have to think about
- 4 prioritizing the activities that we undertake in terms of
- 5 doing that. Maybe that's something that we try to do in
- 6 the future, just making sure that things that are done
- 7 immediately don't in some way prevent us from achieving
- 8 that. I don't know.
- 9 BOARD MEMBER RIE: Right. And I think when
- 10 you're developing the MOA or MOU, whatever it is, I think
- 11 that there has to be something in there that allows the
- 12 Board to have control over setting the work activities of
- 13 the DWR staff that are directly supporting us. We need to
- 14 be able to prioritize their work or have some say in the
- 15 priorities, so that they're not diverted to another effort
- 16 that's nonrelated to the Rec Board. Because we have all
- 17 these responsibilities to get a certain amount of work
- 18 done that's mandated by the Legislature, so we have to
- 19 have ability to control how that work is going to get done
- 20 and who is going to do it and what the priorities are.
- 21 PRESIDENT CARTER: I think we're in agreement on
- 22 that.
- 23 Let me switch gears a little bit, tell you what
- 24 the status of the MOA is now. I don't want go into a lot
- 25 of detail in public session on this at this point. But I

1 can tell you where we are, I think. And, Scott or Ginny,

- 2 please cut me off if I cross the line.
- 3 We have been discussing an MOA with DWR in a
- 4 series of meetings for nearly a month now. And we on
- 5 Monday received a draft copy of an MOA from them. Since
- 6 we received that draft, Butch and Jay and I have had a
- 7 conversation with Ginny and also with Kirk Miller about
- 8 the content of that. Our discussions have been relatively
- 9 general. We at this point feel like that MOA does not
- 10 necessarily reflect the intent of the Legislature, at
- 11 least from our perspective. And so we're going to
- 12 continue to work that issue.
- 13 I believe what we are -- what we're going to do
- 14 at this point is essentially take a strategy of drafting a
- 15 bridge MOA that essentially acknowledges that we have new
- 16 legislation and these are the new responsibilities that
- 17 the board has. On top of that, the Board has existing
- 18 agreements with DWR that delegates some authority to DWR,
- 19 also empower them to support us in certain ways. We're
- 20 going to acknowledge all of that.
- 21 We are going to -- the intent of this bridge MOA
- 22 is to essentially allow us to continue to -- well, to hit
- 23 the ground running in January, to continue to do business
- 24 come January 1. With the support of the DWR, many of the
- 25 past agreements will probably be in place and remain in

1 place. But the new MOA will also acknowledge that we have

- 2 new things that we need to do and we're going to need
- 3 support for that.
- 4 It will also say that we are going to ultimately
- 5 have a new agreement, and hopefully we define a certain
- 6 amount of time. So within 60 days or six months or
- 7 whatever, the Board and DWR will have a new agreement, a
- 8 new MOA. We'll adopt new resolutions that will define how
- 9 we operate in the longer term. And our hope is that that
- 10 MOA will reflect the intent of the Legislature, will give
- 11 us more control over the resources that we need to
- 12 accomplish our goal. And maybe it also acknowledges a
- 13 longer term vision of where the organization is going to
- 14 head.
- 15 I'd actually like to have it explicitly state
- 16 that the MOA will be reviewed every two years, and the
- 17 resource needs will be assessed and renegotiated every two
- 18 years.
- 19 So that's where we are on the MOA. As far as
- 20 having something that is a long-term fix by January 1,
- 21 we're not going to be there, I don't think.
- 22 Although, I do want to say that I think it's
- 23 actually in DWR's interest to try and get pretty close
- 24 with the Board that's in place today, because there may be
- 25 changes on the Board come January 1, and those changes may

1 not be as receptive to some of the things that DWR wants

- 2 to do as this Board may be. So, there's potentially some
- 3 incentive for DWR to get -- to work with us as much as
- 4 possible in the near term, before any changes are made on
- 5 the Board.
- 6 So, any questions on that?
- 7 BOARD MEMBER RIE: Sounds good.
- 8 PRESIDENT CARTER: Okay. I wanted to -- I know
- 9 that there's some different perspectives among the Board
- 10 members in terms of the implications of evidentiary
- 11 hearings and how we handle that, whether or not our
- 12 existing process satisfies the intent of the legislation
- 13 when it comes to evidentiary hearings. I just want to
- 14 have kind of an informal discussion or get your thoughts
- 15 on what your vision is of what evidentiary hearings might
- 16 look like for the Board come January 1. It's subject to
- 17 interpretation based on what the language is in the
- 18 legislation. So I'd be interested in your thoughts.
- John.
- 20 BOARD MEMBER BROWN: Evidentiary hearings are,
- 21 first of all, I think is a wonderful process, is that
- 22 decisions would be based upon the rules of evidence. And
- 23 parties that have issues before the Board have the
- 24 opportunity then to present that evidence. It doesn't
- 25 mean that policy statements can't be heard or listened to

- 1 also. But, nevertheless, decisions would be based upon
- 2 the rules of evidence, as I presume, Ginny -- or Ms.
- 3 Cahill, that such decisions could be appealed to the
- 4 Superior Court should there be a conflict -- or the
- 5 opportunity.
- 6 DEPUTY ATTORNEY GENERAL CAHILL: I would think
- 7 any decision of the Board ultimately is appealable.
- 8 BOARD MEMBER BROWN: The Board members probably
- 9 would serve as hearing officers. It doesn't mean that on
- 10 every hearing that we have that all the Board members have
- 11 to be present, but they all would be welcome. And you
- 12 would make assignments to the Board members to serve as a
- 13 hearing officer or like an administrative law judge would
- 14 do. And then there would be an appropriate staff assigned
- 15 to that hearing and the hearing officer. And we would
- 16 probably have a court reporter present at each one of
- 17 those. And then the recommendation would be made by the
- 18 hearing officer and staff before the whole Board for
- 19 adoption.
- 20 And, again, all conflicts that might arise out of
- 21 the consent calendar would not necessarily have to be
- 22 heard. That would be a judgment call by this Board. And
- 23 if there's a conflict from a consent calendar, then you
- 24 would have the opportunity to present a hearing on it --
- 25 public hearing.

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1 And that's how I visualize it, Mr. Chairman.
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- 2 PRESIDENT CARTER: So maybe if I can repackage
- 3 your thoughts a little bit.
- 4 Decisions based on rules of evidence, if we think
- 5 of the permitting process, all permits would come to the
- 6 Board and they would be subject to evidentiary hearings.
- 7 BOARD MEMBER BROWN: Possibly.
- 8 PRESIDENT CARTER: If a permit has been submitted
- 9 and there are no objections -- if we hear of no objections
- 10 from staff, Board members, public, that particular item
- 11 might be placed on a consent calendar and considered by
- 12 the entire Board?
- BOARD MEMBER BROWN: Yes, sir.
- 14 PRESIDENT CARTER: If there's a contentious
- 15 permit application, where there are clearly -- Yes, sir.
- 16 STAFF COUNSEL MORGAN: I just wanted to remind
- 17 the Board that the meetings today and next Friday are
- 18 specifically to consider the agreement with the Department
- 19 for operating the Board and any proposed legislation that
- 20 might be changed. And the issues of how the Board once it
- 21 becomes the new Board in January will operate are a
- 22 separate matter. That's not been agendized for today.
- 23 PRESIDENT CARTER: Okay. So we can't have this
- 24 conversation?
- 25 STAFF COUNSEL MORGAN: Unless you can work it

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- 1 into one of the other things that was agendized. And
- 2 certainly it would be appropriate in considering any
- 3 changes to the legislation. If there were some things you
- 4 wanted to do and you wanted to make some express
- 5 legislative proposals, it would be appropriate in that
- 6 context. But just as a general discussion of how to
- 7 operate next year, that's not agendized for today.
- 8 BOARD MEMBER SUAREZ: Yes, thank you, Mr. Morgan.
- 9 It's always good to be kept within the right boundaries.
- 10 And maybe -- I also share some thoughts maybe in
- 11 this context as you're preparing the memorandum of
- 12 understanding or agreement: Is that whatever discussions
- 13 or language you have in an agreement that deals with the
- 14 issue of staffing for those hearings, I'd like to perhaps
- 15 keep in mind, if possible, that there is a distinction
- 16 between the work the Board does and the work that perhaps
- 17 an organization like the Water Board does.
- 18 The Water Board in a lot of the very strict
- 19 evidentiary hearings that follow strict rules of evidence
- 20 are allocated rights. We don't allocate rights. We grant
- 21 licenses. And for purposes of due process considerations,
- 22 that's a big distinction. And it's a distinction that
- 23 works in our favor. It really lessens perhaps the
- 24 structure and the amount of technicalities that we need to
- 25 consider when we're putting together agreements regarding

- 1 staffing.
- So I just want to keep that thought out there,
- 3 because it does make a difference. And Ms. Cahill, I'm
- 4 sure, will think through that for us. It does make a
- 5 difference in terms of how we structure these meetings.
- 6 DEPUTY ATTORNEY GENERAL CAHILL: You know, the
- 7 one thing I think you might want to talk about is in light
- 8 of the agendized item of proposed legislative changes, is
- 9 if you believe that the requirement that this be required
- 10 for every permit is excessive or not workable, that might
- 11 be an area where you would propose some legislative
- 12 change. And it is true that you don't necessarily have to
- 13 have the completely formal administrative law judge type
- 14 hearing. You have to meet due process, which is to allow
- 15 the applicant his say and any opponents their say and to
- 16 decide based on the evidence that does come in. But it
- 17 can be a less formal process, unless you decide that you
- 18 want formal process for certain types of hearings.
- 19 PRESIDENT CARTER: Okay. I guess I was trying to
- 20 get a flavor for how the process works to put in context
- 21 my talks with DWR in terms of staffing organization, and
- 22 also discussions on their proposed changes to the -- well,
- 23 what they call their cleanup legislation language.
- 24 So is that within the realm of our agendized --
- 25 our agenda today?

- 1 STAFF COUNSEL MORGAN: It certainly is. I mean
- 2 anything to do with changes to the legislation are within
- 3 the scope of the agenda.
- 4 PRESIDENT CARTER: Okay. All right.
- 5 BOARD MEMBER RIE: I think that what we have to
- 6 do is make it work so we can continue operating in
- 7 January. Or if we can't make it work, then we'll have to
- 8 propose legislative changes.
- 9 So in the context of whether or not we need
- 10 legislative changes, perhaps we don't really need to make
- 11 any legislative changes now. Perhaps we can figure out a
- 12 way to put all the permits on the agenda, which means we
- 13 need additional staff to prepare Board resolutions. And
- 14 once you have a standardized format, it's just you plug in
- 15 the information, the permit number, the applicant, you can
- 16 set up a template, and I've already volunteered to help
- 17 with that. You plug in the information. But you still
- 18 need staff to take the information from the application,
- 19 plug it in a template, type it up, and prepare the
- 20 resolutions.
- 21 And if we're going the route of consent items,
- 22 you know, you can approve a consent calendar in a few
- 23 seconds. But there is a lot of work that is involved to
- 24 actually prepare the resolution for the consent calendar,
- 25 and you do need staff for that.

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1 PRESIDENT CARTER: Okay.
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- 2 BOARD MEMBER BROWN: That's a good point.
- 3 PRESIDENT CARTER: Okay.
- 4 BOARD MEMBER RIE: And we're not going to be able
- 5 to wait until January -- July -- I'm sorry -- July 2008 to
- 6 bring in additional staff to help prepare consent
- 7 calendars or Board resolutions to avoid making any changes
- 8 to the legislative process. We'll need to have somebody
- 9 come and help with that in January.
- 10 PRESIDENT CARTER: All right. Any other comments
- 11 on evidentiary hearings?
- 12 Yes, sir.
- 13 VICE-PRESIDENT HODGKINS: I still am not sure I
- 14 understand at minimum what the requirements of evidentiary
- 15 hearings are. Is it possible to do that, I mean on one
- 16 page or less than one page?
- 17 DEPUTY ATTORNEY GENERAL CAHILL: There are in the
- 18 code section -- the new legislation provides that you
- 19 shall adopt regulations under a particular section of the
- 20 Administrative Procedures Act. And that act has one
- 21 section that has a pretty clear statement of what the
- 22 minimum requirements are. And it also has a provision for
- 23 informal hearings. But the legislation also requires you
- 24 on each permit to make findings in four areas, which is
- 25 new for you. And so I think even if you were going to do

1 the informal hearing, you're still going to need a staff

- 2 report that addresses those four points, in addition to
- 3 whatever else you need to --
- 4 BOARD MEMBER RIE: And that goes back to the
- 5 Board resolution. And it would be a standard template
- 6 with the findings already there. And, you know, you can
- 7 have a few options. "We find that the permit meets all
- 8 the requirements of the CEQA Act," or it doesn't. And
- 9 then you pick and choose. But you still need a staff
- 10 person to go through and figure out which finding's
- 11 appropriate for that particular permit. And that's not
- 12 strictly a clerical function. That is going to take some
- 13 engineering judgment to go through and figure out which of
- 14 two or three options is appropriate and what finding we
- 15 need to make. So you could make those findings in a board
- 16 resolution and then put it on the consent calendar. And
- 17 that will take care of I think the findings requirement.
- 18 PRESIDENT CARTER: Okay. Any other questions,
- 19 comments on that?
- 20 Okay. There have been some discussions -- and,
- 21 again, this is in the context of our discussions with DWR
- 22 on the MOA and the cleanup legislation -- the ex parte
- 23 communication requirements. DWR is proposing some
- 24 language that says that the ex parte communications apply
- 25 only to the evidentiary hearings that defines the timing

- 1 of when they actually go into effect. Any -- this
- 2 potentially has dramatic implications in terms of how the
- 3 Board has acted in the past. Because this Board has
- 4 enjoyed the opportunity where individual Board members can
- 5 go out and essentially kick the tires of a particular
- 6 project to try and understand better the issues of the
- 7 project and hopefully being able to make a more informed
- 8 decision when they come before the entire Board. Ex parte
- 9 may preclude that.
- 10 Any thoughts, concerns?
- 11 SECRETARY DOHERTY: Well, yeah. I would feel I
- 12 still want to go out and kick tires. I think it helps us
- 13 to make a better informed decision.
- 14 BOARD MEMBER BROWN: With ex parte you could
- 15 still go out and review projects. It just needs to be
- 16 announced, such that if the opposing party thinks that
- 17 something unfair or incorrect may be stated to the Board
- 18 member, that they would be there to hear it and to address
- 19 it. And therein lies the issue, is that if you go out and
- 20 view a project with a singular party, then you only here
- 21 one side of the issue. And that can become very unfair.
- 22 Ex parte rules, it's a good rule to make sure
- 23 that we try to make fair decisions, which we do. But,
- 24 again, if you just hear one side of an issue, it's awfully
- 25 hard to do that. And if it was a quasi-judicial, I guess

- 1 then that's where it comes into play. If it's not
- 2 quasi-legislative or whatever, then you could still go out
- 3 and review the project. But if it's something that needs
- 4 to be decided by the rules of evidence -- and not all
- 5 hearings that you have will need that -- but if you do,
- 6 then the fair thing is to make sure that both parties are
- 7 aware of your going out there meeting with another party,
- 8 so that at least they have the opportunity to partake or
- 9 not.
- 10 SECRETARY DOHERTY: I have a question.
- 11 PRESIDENT CARTER: And if you don't, I guess you
- 12 could disclose --
- BOARD MEMBER BROWN: Sure.
- 14 PRESIDENT CARTER: -- in an open public
- 15 meeting --
- BOARD MEMBER BROWN: Yes.
- 17 PRESIDENT CARTER: -- that you did have
- 18 communication --
- 19 DEPUTY ATTORNEY GENERAL CAHILL: Well, that's not
- 20 the desirable first choice. I mean if it basically says
- 21 don't do it and then if inadvertently it happens you
- 22 disclose. You don't see disclosure as an alternate way of
- 23 complying.
- 24 BOARD MEMBER BROWN: You may have to recuse
- 25 yourself from a vote on the issue.

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1 PRESIDENT CARTER: Okay.
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- 2 SECRETARY DOHERTY: A question about that.
- 3 I went out and looked at a project, and I didn't
- 4 want the opposing party there. I just wanted to hear what
- 5 this gentleman had to say. Then I went again with the
- 6 other party so I could hear what he had to say. And it
- 7 all came to the Board meeting and they were, both parties
- 8 to the discussion, there --
- 9 DEPUTY ATTORNEY GENERAL CAHILL: I think under
- 10 the new legislation, you wouldn't be allowed to approach
- 11 it that way. You'd really have to have them both there at
- 12 the same time or at least both have the opportunity to be
- 13 there.
- 14 This is one where I'm not sure -- what the
- 15 cleanup legislation -- to get it back into our agenda
- 16 topic, what the cleanup legislation is perhaps proposing
- 17 is merely clarifying when it attaches. I'm not sure --
- 18 and I'm sorry we didn't ask Dennis when he was here --
- 19 what the legislative intent was on this one, because in
- 20 the Administrative Procedure Act there is already an ex
- 21 parte requirement. And they said, "This ex parte
- 22 requirement isn't going to apply, and here's the one for
- 23 you." And it doesn't look that different to me, except
- 24 that the legis -- the ordinary one made it clear that it
- 25 attached at a particular time, and yours doesn't say when

- 1 it starts. Does it start when you first know of a
- 2 project? Does it start when you get the application?
- 3 Does it start when you notice the hearing? There's some
- 4 choices.
- 5 So for cleanup legislation purposes you might
- 6 want to be really clear on when it attaches.
- 7 I don't know. Scott, did you know what the
- 8 legislative thinking was on this? Or, Ben, have you
- 9 talked to them about what they had in mind?
- 10 STAFF COUNSEL MORGAN: No, I have no idea.
- 11 PRESIDENT CARTER: No.
- 12 DEPUTY ATTORNEY GENERAL CAHILL: But I do think
- 13 that it's showing an intent that you should start to do
- 14 this if you haven't in the past. I mean I think that much
- 15 intent is clear by the fact that they put this provision
- 16 in.
- 17 BOARD MEMBER BROWN: A rule of thumb that you
- 18 might consider is that if an issue is out there and you as
- 19 a board member think it may come before the Board, then
- 20 the judgment call would be not to have ex parte
- 21 communication.
- 22 On the other hand, if it's an issue that it's not
- 23 foreseeable coming before the Board and that it's a
- 24 problem that is brought to you by the staff, and you want
- 25 to go out and review what might be done, I think that's

1 clearly acceptable. But if you think something may come

- 2 before this Board, then that would fall under the ex parte
- 3 rule.
- 4 PRESIDENT CARTER: Go ahead.
- 5 BOARD MEMBER RIE: I think this issue was
- 6 addressed in the legislative analysis of SB 17. That's
- 7 where they go through and they talk about their rationale
- 8 for why they came up with these bills. And I haven't read
- 9 it for a long time. But I seem to recall that they wanted
- 10 to set up our Board and make it similar in function to the
- 11 Air Resources Board. So I think it was just pretty
- 12 arbitrary, you know, "We want ex parte rules to apply and
- 13 we want the Board to have a salary similar to the Air
- 14 Board."
- 15 So I don't think that the legislative effort was
- 16 intending to completely eliminate ex parte communication.
- 17 I think they just wanted to have a process that was
- 18 similar to all the other boards. And all the other boards
- 19 pretty much have ex parte rules. And then they have
- 20 standard agenda items where at the beginning of the
- 21 meeting if you've had any discussions outside the hearing,
- 22 you're obligated to put that in the public record. And
- 23 I'm thinking that they just want us to follow the same
- 24 rules as all the other boards. And that's just from what
- 25 I read in the analysis.

1 But in terms of not looking at a project -- for

- 2 us, we have to go out and look at the projects.
- 3 So I think that we should probably have a
- 4 standard agenda item, you know, ex parte communications.
- 5 And it's not so much just the verbal correspondence that
- 6 is important to consider. It's also written
- 7 correspondence. I think most boards are set up such that
- 8 if someone sends a letter to one board member, all board
- 9 members are required to have the same correspondence. And
- 10 I know we do it with our board in the county. If you send
- 11 one letter to one staff member or one board member, they
- 12 all automatically get it as to avoid the ex parte
- 13 communications.
- 14 So whether it's a letter of opposition or a
- 15 letter of support, if it comes to one Board member
- 16 individually, we're all obligated to give it to all the
- 17 Board members, and to announce that in the public record
- 18 so everyone knows that this correspondence has taken
- 19 place.
- 20 And that could be the neighbor that's living
- 21 behind the levee. If they have on objection to the levee
- 22 project, it needs to be entered into the public record and
- 23 we all need to see that correspondence. And I don't think
- 24 we've been doing that. And I think it's a good rule and I
- 25 think we should start doing it.

1 PRESIDENT CARTER: Okay. Mr. Shapiro, have a

- 2 seat.
- 3 MR. SHAPIRO: Thank you. Scott Shapiro on behalf
- 4 of numerous clients. As one of the potential ex partes, I
- 5 thought maybe I'd offer a few thoughts on this as well.
- 6 One of my concerns about the legislation is it
- 7 refers to ex parte communication applying to matters under
- 8 the Board's jurisdiction subject to vote, not just
- 9 projects. And, for example, I'm thinking of the recently
- 10 appointed and created 408 task force, which may come
- 11 before this Board for a vote at some point. And Butch
- 12 sits on that and I sit on that. And starting in January,
- 13 I'm concerned that this rule will create ex parte
- 14 communication problems for that task force. Even if I as
- 15 a local applicant wasn't sitting on it, I think the fact
- 16 that DWR is on it creates a problem, because it refers to
- 17 any person or organization with an interest in DWR clearly
- 18 has an interest.
- 19 So I had two suggestions in particular. One is
- 20 is that in your legislative cleanup you might think about
- 21 this issue of project versus matter or permit application
- 22 versus matter; and maybe there's a logical distinction
- 23 there.
- 24 The other is to seek guidance from your counsel
- 25 now as to how Board members on January 1 should start

1 complying with this on those issues. Because I don't

- 2 think that the Legislature intended that we not have that
- 3 task force or that you not do the normal things that you
- 4 do subject to some modification and communication.
- 5 But at the first meeting in January, you know,
- 6 does Butch, for example, have the guidance to know what he
- 7 should say on the record about the fact that we might have
- 8 had a 408 task force meeting before The Rec Board meeting?
- 9 And to the extent you can get guidance now on how to
- 10 comply with that, I think it will make it easier.
- I know for my purposes, if I'm going to
- 12 communicate with Board members starting on January 1, my
- 13 intention is to provide a written outline to the Board
- 14 members at the time I communicate with them and to follow
- 15 that outline, so they will very easily be able to come to
- 16 the Board meeting and hand in the outline and say, "I had
- 17 a contact. Here was the subject of my contact." Everyone
- 18 can look at it. If anyone thinks there was something in
- 19 there worth discussing, then we can discuss it. But I'm
- 20 going to try to facilitate that, because it's unrealistic
- 21 to think that some communication won't occur.
- 22 But I agree with this timeline issue that's being
- 23 looked at for legislation. I think that distinctions
- 24 between matters and projects could help; and, again, some
- 25 process for what to do January 1, because you may live

- 1 under this for a year.
- 2 So thanks for the chance to comment.
- 3 PRESIDENT CARTER: Thank you.
- 4 BOARD MEMBER BROWN: Mr. Chairman?
- 5 PRESIDENT CARTER: Mr. Brown.
- 6 BOARD MEMBER BROWN: If we serve on task forces
- 7 and become in a sense a project engineer to help design
- 8 solutions to the problem, and Mr. Shapiro or somebody out
- 9 thinks that the task force is wrong and then it becomes
- 10 before this Board, then you have to make a judgment call
- 11 on it. And it's hard to be project manager and judge at
- 12 the same time.
- 13 It's particularly difficult for engineers to lay
- 14 down that tool of being an engineer and project manager
- 15 coming up with solutions to issues, as opposed to
- 16 listening to solutions by interested parties and then make
- 17 a judgment call or decision on it. It changes our role.
- 18 It's difficult if we come to be project engineer
- 19 and judge at the same time on issues before this Board.
- 20 PRESIDENT CARTER: Okay. Any other questions?
- 21 Comments?
- Okay. I think we're -- I'd like to maybe -- I've
- 23 kind of gone through my list at this point. We're
- 24 reaching 11:30 when we wanted to adjourn.
- 25 I'd like to open it up to either any general

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1 comments from Board members, staff, members of the public

- 2 that they'd like the Board to hear.
- 3 Eric.
- 4 SENIOR ENGINEER BUTLER: I would like to just
- 5 make a quick five-point presentation on the status of the
- 6 financial document, the BCP, and where we are with that
- 7 that ties to the -- and where you are at the MOU. If you
- 8 would like me to, I would be prepared to do that.
- 9 PRESIDENT CARTER: Okay. Okay with you?
- 10 GENERAL MANAGER PUNIA: I think -- yeah.
- 11 Eric understands that we cannot go into the
- 12 detail. He will just give you the concept. so that will
- 13 be a quick synopsis of the concepts.
- 14 PRESIDENT CARTER: All right.
- 15 SENIOR ENGINEER BUTLER: Eric Butler, staff's
- 16 engineer for the Board.
- 17 At Jay's direction, I've been working with Kathy
- 18 Kishaba in DWR's Budget Office to put together the
- 19 proposal that Department of Finance reviews to actually
- 20 fund any additional augmentation to the Board, be that
- 21 staff, be that operating expenses, et cetera.
- 22 And while I'm not allowed to go into much in the
- 23 way of detail, I think some of the points I have might
- 24 help to clarify some of the comments that were raised
- 25 earlier and some comments that Mr. O'Connor had made.

1 The current thinking at the direction of the

- 2 Department of Finance is that DWR establish a new program
- 3 element, or I believe it's also referred to as a line
- 4 item, within DWR's budget for the Board. And that
- 5 effective -- and that would be effective not until July 1,
- 6 the beginning of the next fiscal year. But that line item
- 7 would include our current budget and any additional
- 8 funding that we would receive through augmentation in the
- 9 Governor's 2008-2009 budget.
- 10 There is no mechanism that the Department of
- 11 Finance has at their availability to augment our current
- 12 fiscal year funding. So we are base line through June
- 13 30th, 2008, without any additional funding. The impact of
- 14 that is that any additional financial impact that the
- 15 Board has -- and the obvious one here is the Board member
- 16 salaries -- those salaries and any other expenditures that
- 17 we incur as a result of the new legislation prior to June
- 18 30th will have to be paid for out of the existing
- 19 Department budget. So we're not going to get any
- 20 additional funds until, at the earliest, July 1.
- 21 There may be some ways to move positions and fill
- 22 some positions -- some new positions early. That's at a
- 23 very preliminary level of discussion at this time.
- 24 But at the direction of the Department of Finance
- 25 right now, DWR's Budget Office is submitting a proposal to

- 1 the Department -- to the Governor's budget that will
- 2 establish this new program element and put in a
- 3 placeholder in the -- in the Governor's budget to fund us
- 4 effective June 1st. And then as the MOU/MOA is developed
- 5 and finalized, that will become part of the overall plan
- 6 in addition to this financial tool that will go to Finance
- 7 sometime this spring to fund any additional positions and
- 8 operating expenses that we require as a result of the
- 9 reorganization into the new Board.
- 10 PRESIDENT CARTER: Thank you.
- 11 Any questions for Mr. Butler?
- 12 Okay. That certainly sounds workable.
- Mr. Punia.
- 14 GENERAL MANAGER PUNIA: Ben, we need to discuss
- 15 whether we want to have the meeting on the 14th or not on
- 16 the same subject. We have proposed a meeting to discuss
- 17 the same subject. I think it would be up to the Board to
- 18 decide.
- 19 PRESIDENT CARTER: Right.
- 20 First, I wanted to make some time here. Are
- 21 there any members of the public that would like to address
- 22 the Board on this?
- Just listening. Okay.
- Very good.
- 25 At our last meeting the Board gave Butch and

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1 myself the discretion as to determine whether or not we

- 2 need a meeting for the 14th.
- 3 There is a meeting between Rec Board Executive,
- 4 DWR Executive the middle of next week to talk about the
- 5 MOA and other things. The results of that meeting, I
- 6 don't know what those are going to be. I would like to
- 7 have people protect the time for next Friday until we know
- 8 whether or not there's a reason to meet on the 14th.
- 9 And so I would like to -- I'd like for you to
- 10 give us or leave us the flexibility to determine whether
- 11 or not we need a meeting on the 14th until the middle of
- 12 next week. And we can let everyone know. It's properly
- 13 noticed. It's agendized. We've got a location, which is
- 14 the Resources Building Auditorium. We can cancel it at
- 15 any time.
- So is the Board comfortable with just kind of
- 17 leaving that open and flexible at this point?
- Okay. So we'll stay tuned.
- 19 BOARD MEMBER RIE: You could just send us an
- 20 e-mail a couple days ahead of time.
- 21 PRESIDENT CARTER: Yeah.
- Okay. Well, I don't have anything else.
- 23 If nobody else has anything else, then we will --
- 24 Lorraine.
- 25 STAFF ASSISTANT PENDLEBURY: I'd just like to say

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1 that because these meetings are so important, I've asked

- 2 the transcription service to expedite the transcripts of
- 3 these meetings. So we expect to have the transcript done
- 4 on the 13th. We've asked for the 13th for this. Okay?
- 5 PRESIDENT CARTER: Great. And that will be
- 6 posted on the website?
- 7 STAFF ASSISTANT PENDLEBURY: It will be posted on
- 8 the website.
- 9 PRESIDENT CARTER: Okay. Very good.
- 10 Jay.
- 11 GENERAL MANAGER PUNIA: One more announcement.
- 12 For the record, I just wanted to inform the
- 13 public and the Board members, that the regularly scheduled
- 14 meeting for the 21st, we have split the meeting into two
- 15 meetings. The first meeting will take place on the 20th
- 16 and the second meeting will be on the 21st.
- 17 PRESIDENT CARTER: Both in the Resources
- 18 Auditorium downtown
- 19 Any other questions?
- Then we are adjourned.
- 21 Thank you very much for joining us.
- 22 (Thereupon the Reclamation Board open
- session meeting adjourned at 11:33 a.m.)

24

Τ.	CERTIFICATE OF REPORTER
2	I, JAMES F. PETERS, a Certified Shorthand
3	Reporter of the State of California, and Registered
4	Professional Reporter, do hereby certify:
5	That I am a disinterested person herein; that the
6	foregoing Reclamation Board open session meeting was
7	reported in shorthand by me, James F. Peters, a Certified
8	Shorthand Reporter of the State of California, and
9	thereafter transcribed into typewriting.
10	I further certify that I am not of counsel or
11	attorney for any of the parties to said meeting nor in any
12	way interested in the outcome of said meeting.
13	IN WITNESS WHEREOF, I have hereunto set my hand
14	this 12th day of December, 2007.
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22	JAMES F. PETERS, CSR, RPR
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